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ANNUAL REPORT

A POWERFUL RESPONSE TO AN UNPRECEDENTED YEAR

Dear Friend,

This year tested the very foundations of our food support system. But it also revealed the power of what we can accomplish together through our collective compassion and resilience.

In 2025, we witnessed the most aggressive federal attacks on SNAP in our nation's history. The passage of the "One Big Beautiful Bill" stripped away food assistance from thousands of families, seniors, immigrants, and people with disabilities. Soon after, a federal government shutdown withheld SNAP funding entirely, creating a preventable hunger crisis and leaving more than one million Massachusetts residents wondering how to put food on the table for their families. These were challenging times for our neighbors. Food banks were at capacity and people were making impossible choices to keep their families fed.

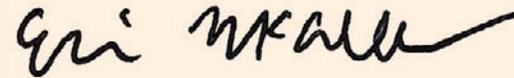
Yet, as we have seen time and again, moments like these reveal the strength of our community of supporters.

When phones at Project Bread's statewide FoodSource Hotline rang nonstop, you made sure they were answered. When kids faced another summer of uncertainty, you helped ensure they had access to healthy meals while school was out of session. When

Massachusetts lawmakers looked for ways to support residents in this time of crisis, you showed up so Project Bread could lead.

This is not the first crisis we've faced, and it will not be the last. But one truth remains constant. Together, we will build a future where no one has to experience hunger.

Thank you for being a part of this community, for choosing compassion, and for helping us prepare for what comes next.



Erin McAleer
President & CEO, Project Bread





“This year saw a preventable hunger crisis strip food away from working adults, seniors, parents with children, and thousands more. At a time when hunger is at historic highs, this was an attack on people simply trying to make ends meet.”

-ERIN MCALEER



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SNAP CRISIS

A FEDERAL ATTACK ON FOOD SECURITY

IN 2025, OUR NATION'S MOST EFFECTIVE FOOD ASSISTANCE PROGRAM WAS SHAKEN LIKE NEVER BEFORE.

Last year, Massachusetts' families faced the most aggressive federal assault on SNAP in our nation's history, coming alongside a time of record food insecurity. Together, we faced two parallel crises: the sweeping cuts to SNAP passed through the One Big Beautiful Bill (the OBBB) and SNAP funds withheld during the federal government shutdown.

ERODING THE FOUNDATIONS OF SNAP

In July, President Trump signed into law the most devastating attack on food security in history, making it harder—and in some cases impossible—for many people to receive the food benefits for which they are eligible. SNAP, which allows more than one million people in Massachusetts to put food on the table, is our nation's most effective anti-hunger program. These are parents with children, people with disabilities, refugees, seniors, and working families who are trying to put food on the table and now have to navigate extensive eligibility requirements, cruelly designed to be as difficult as possible. In all, the law could take away SNAP benefits from an estimated 99,000 people in Massachusetts over the next year. **The unfortunate reality is clear: people will go hungry because of this law.**

A POLITICAL HUNGER CRISIS

The federal government shutdown that began in October—the longest in our nation’s history—led to the Trump administration’s devastating decision to withhold SNAP benefits for the month of November. More than one million people in Massachusetts were thrown into panic and confusion, not knowing when or if they would be able to buy groceries. For 12 days, the federal government held SNAP funds hostage as a political bargaining chip, despite their authority to release benefits. Massachusetts led 21 states in a lawsuit demanding the administration to release SNAP funds.



THE ONE BIG BEAUTIFUL BILL

Who is Impacted?

In Massachusetts, an estimated 99,000 people could lose some or all of their benefits because of the OBBB. These devastating cuts:

- Take food away from eligible parents, seniors, veterans, and people with disabilities by imposing nearly impossible reporting requirements.
- Strip food access from refugees, political asylees, victims of human trafficking, and other legally present immigrants.
- Lock in lower benefit levels regardless of rising costs.
- Shift costs of SNAP onto states, forcing impossible funding tradeoffs.

The shutdown demonstrated how critical federal nutrition programs like SNAP are to keep food on the table for millions across the state and to prevent a hunger crisis.

While the government shutdown is over, the longer-term crisis has just begun. SNAP cuts from the OBBB began taking effect in November. Over the next year, thousands in Massachusetts will be forced again to wonder how they will put food on the table.



DIRECT SERVICE

WHEN UNCERTAINTY STRUCK, COMPASSION ANSWERED

Across Massachusetts, families faced mounting challenges in 2025—compounded by growing fear over the future of federal food assistance. In October, as the federal government shut down and SNAP funds were withheld, thousands were left asking: Will my family have food tomorrow?

A CRISIS UNLIKE ANY OTHER

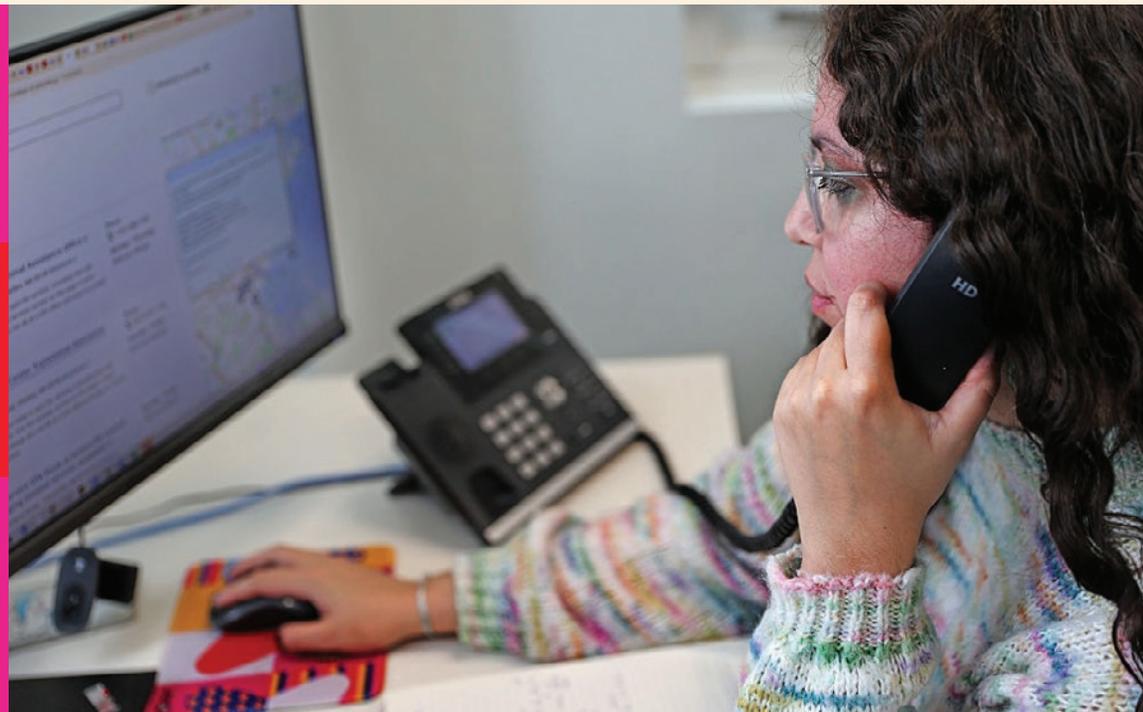
Within days, Project Bread's FoodSource Hotline experienced a surge in calls and chats at emergency levels.



Call volume jumped 444% compared to the same period in 2024.

What we heard this year, both during the shutdown and beyond, represented the urgency families were facing:

- A full-time teacher and single mom who said she suddenly went from middle class to selling her things to make ends meet.
- A senior called us unsure where she could turn because there was no food pantry in her own community and pantries in surrounding towns were only serving residents due to limited resources and huge demand.



- A young man called us concerned about how to get food without any reliable transportation to the nearest food pantry.
- The mother of a child whose complex medical issues require a highly-restricted diet worried that without SNAP funds for groceries her daughter wouldn't have the specific foods vital to meeting her nutritional needs.

Hotline counselors heard the same questions again and again—not just about benefits, but about survival. In moments of fear and uncertainty, having a trusted expert say, “You’re not alone, and here’s what we can do right now,” made a difference.

In just 12 days, our FoodSource Hotline answered **3,779 calls and chats—a volume not seen since the onset of the COVID-19 pandemic**. We added staff and increased hours and days that the hotline was open to accommodate increased need.

Each was met with clarity and compassion—connecting families to emergency food resources, explaining SNAP updates, and offering reassurance during an overwhelming moment.

COMPASSIONATE SUPPORT YEAR-ROUND

While the shutdown represented a moment of acute panic, food insecurity did not end when the crisis passed. Throughout 2025, Project Bread supported families statewide—helping them navigate changing SNAP requirements, access nutritious food, and build stability for the future.

In 2025, our team responded to 20,383 calls across the state through the FoodSource Hotline, helping families keep food on the table despite historic attacks on SNAP.

Project Bread also supported long-term health and stability through our Healthcare Partnerships Program. Our one-of-a-kind

model integrates food security into the health care system. Beyond prescriptions for food, eligible MassHealth patients who are food insecure can receive one-to-one nutrition counseling, cooking classes, funds for food, and kitchen supplies.

The program served over 7,000 clients throughout Massachusetts. Since launching in 2019, our expert counselors have supported over 20,000 people. Data from the Health Care Partnerships program has demonstrated the power of integrating food access in the health care space. Not just to improve food insecurity, but total cost of care, health outcomes, and nutrition.

A Call That Couldn't Wait

During the government shutdown, when SNAP funding was withheld and uncertainty was spreading across the Commonwealth, one woman called Project Bread's FoodSource Hotline in a moment of urgent need.

She was undergoing chemotherapy for breast cancer. She relied on SNAP to buy groceries she could prepare safely at home. When her benefits were suddenly unavailable, she ran out of food.

Without SNAP, she was forced to navigate an already-strained emergency food system—calling,

waiting, and worrying—at a time when her focus needed to be on her health and recovery.

When she reached a FoodSource Hotline counselor, she received immediate, compassionate support. Together, they identified food resources near her home.

For this caller and thousands more, Project Bread's FoodSource Hotline is a trusted resource that offers one-to-one, confidential support they can depend on throughout the year, particularly in times of crisis.





FEEDING KIDS

KEEPING KIDS FED MATTERS MORE THAN EVER

Access to free meals for children has never been more critical. With federal support for SNAP shrinking and food prices rising, families are under unprecedented strain. School and summer meals can be a powerful source of support to ensure kids don't go hungry.

This year, Summer Eats—which provides free meals for all kids and teens in Massachusetts when school is out—provided consistent nutritious food, when kids needed it most.

- **2,968,232 free meals served**
- **1,531 locations statewide**
- **73,345 kids fed on average every day in July**

Project Bread partnered with school districts and community meal providers statewide to launch and strengthen Summer Eats programs. We provided hands-on guidance, resources, equipment, and materials so meal locations

could operate safely and smoothly. Hosted in trusted community spaces—libraries, parks, and farmers markets—Summer Eats helps families stretch their budgets to give their children nutritious meals all summer long while bringing communities together.

In addition to providing Summer Eats sites throughout the state with technical and logistical support to get locations up-and-running, Project Bread awarded **\$236,482** in direct grant support to increase the number of Summer Eats sites in key communities.



“Bringing my kids here for lunch takes one thing off of my plate. And kids love the food and the fun!”

PARENT IN NORWOOD



Bringing Meals to Bourne

Until 2025, Bourne, MA did not have any Summer Eats meal locations. But over the last several years, Project Bread's FoodSource Hotline had received calls from residents looking for summer meals for their kids. This year, as soon as Bourne became eligible to offer Summer Eats, our team got to work to make it happen.

We connected the Cape Cod YMCA, which provides meals to kids and teens throughout much of Cape Cod, with local partners. Bourne was able to open five meal locations in spots where the community gathers. Kids in Bourne ate almost 750 meals this summer! Summer Eats in Bourne gave kids and teens so much more than meals. This critical program set them and their families up for success for the rest of the year, and for years to come.

BUILDING POWER IN PARTNERSHIP WITH THOSE MOST IMPACTED

People who have experienced hunger are too often excluded from the conversations about how to solve it. Project Bread intentionally uses an integrated approach in its work that creates meaningful opportunities for those with lived experience with hunger to shape policy, inform strategy, and influence systems at the highest levels.

Five members of Project Bread's 2025 Council of Experts cohort—leaders who have experienced the issue firsthand—reviewed over 100 bills filed in Massachusetts for the 2025–2026 session, identifying policies with the greatest potential to reduce hunger and advance racial and economic equity. Their expertise shaped Project Bread's policy work this year, and helped us drive forward meaningful policy solutions in Massachusetts.

People facing food insecurity also had seats at the table with policymakers. At a roundtable with Representatives Ayanna Pressley and Jim McGovern in East Boston, community members and partners shared firsthand perspectives on the realities of food insecurity, grounding discussions and shaping a more responsive path forward.

In May, members of Project Bread's Council of Experts brought their leadership to the national stage, serving as panelists and strategic contributors to critical policy discussions at a national conference bringing together policymakers, advocates, and organizations from across the country. Their insights showed how involving those who have experienced food insecurity firsthand drives more equitable and effective solutions to address hunger.

Evelyn is a 72-year-old grandmother of three and great-grandmother of one. At the roundtable with Congresswoman Ayanna Pressley and Congressman Jim McGovern, she shared her experience with food insecurity.

Evelyn has always used her SNAP benefits to purchase fruits, vegetables, milk and eggs. Basic needs for a healthy life that you typically can't find at a food pantry. Evelyn shared that her entire monthly allotment of SNAP benefits usually runs out after just three or four items.

"It's sad that I have to think in this manner that, after working for 60 years of my life, and at the most important time of my life, that I need help and that it has to be from a pantry. There's no shame in that, but it's sad that that's the first thought I have."

Evelyn, and so many others like her, are the people needed at the center of these conversations. Project Bread's prioritization of those with lived experience ensured that Evelyn was part of these critical moments to lift up her story and impact policy conversations.



"Feeling valued, accepted, and included will always be something I'll be grateful for from Project Bread."

**COUNCIL OF EXPERTS AMBASSADOR
PAULA ANDREA DEPASS**



LEADING MASSACHUSETTS THROUGH A HUNGER CRISIS

Amid an unprecedented year, Project Bread led Massachusetts in protecting families' access to food. Because of our work supporting thousands of families across the state, we were often the first call for policymakers and state agencies, connecting what was happening on the ground to the state response.

After the passage of the One Big Beautiful Bill (OB BB), Project Bread was named to Governor Healey's newly formed Anti-Hunger Task Force to develop statewide solutions to federal cuts. Project Bread continues to be a trusted advisor to state leaders regarding how best to support Massachusetts residents experiencing food insecurity.

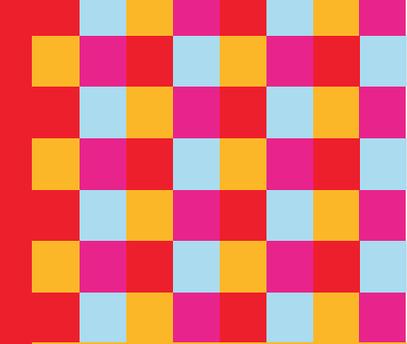
To bring visibility to the very real harms of SNAP cuts and policy changes, Project Bread

hosted events with legislators, creating space to hear directly from constituents and experts about what was at stake.

At the same time, we mobilized individuals, people with lived experience of hunger, and community partners through our Make Hunger History Coalition. Leveraging the infrastructure of this program, we also launched a robust public education campaign, focused on awareness, alignment, and collective action, to defend the systems that keep people fed.

Throughout the dual crises of the OB BB and the shutdown, we provided real-time updates, guidance, and local food resources to families bracing for potential benefit loss. We amplified critical and timely public messages to ensure that families and





partners understood the evolving situation. Together with our supporters, we were able to show lawmakers and the public that Massachusetts will not sit quietly while families go hungry.

And during the shutdown, because of Project Bread's advocacy, coordination, and rapid response, Massachusetts released SNAP benefits before the federal shutdown ended. This ensured more than one million residents could continue to put food on the table during a moment of national uncertainty.

In the year ahead, our policy team will identify state solutions and advocate for policies that counter the harm of the OBBB.



"I'm grateful to Project Bread. Their staff and hotline counselors went above and beyond to help Massachusetts families facing hunger during the federal shutdown. They worked nights and weekends with no days off to respond to the unprecedented surge in need."

GOVERNOR MAURA HEALEY





THANK YOU FOR MAKING OUR RESILIENCE POSSIBLE



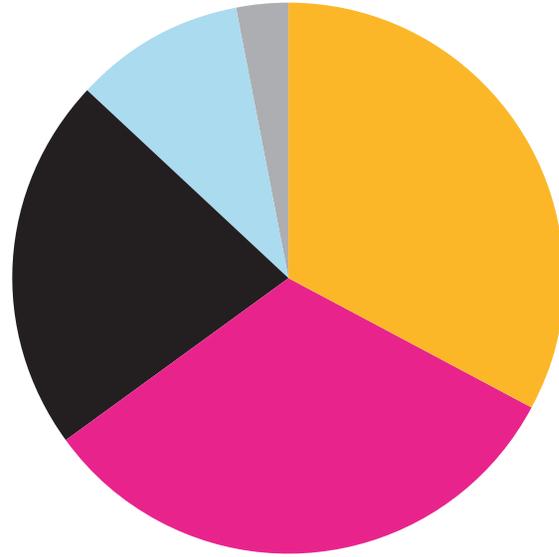
No matter what happened this year, we knew we could continue to help families and communities in Massachusetts because of you.

Together, we will ensure every person in Massachusetts has reliable, dignified access to food—today, tomorrow, and for generations to come.



FINANCIALS

Financial information represents October 2024 through September 2025

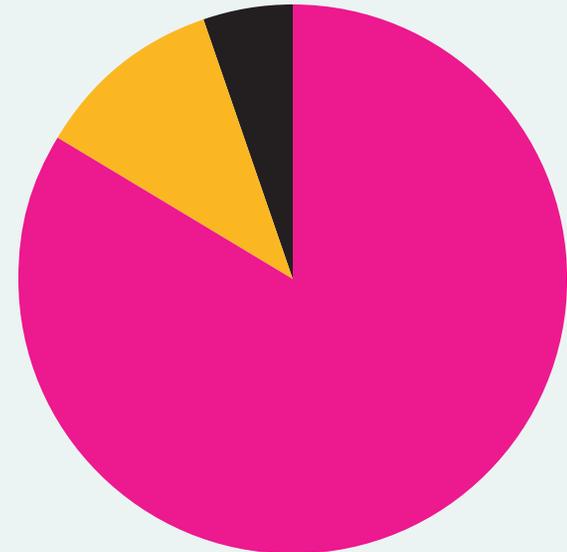


REVENUE: \$17,898,779

- Contributions - 33%
- Foundation Grants and Corporate Revenue - 32%
- Contract Revenue - 22%
- Government Grants - 10%
- In-Kind - 3%

EXPENSES: \$17,817,630

- Program Expenses - 84%
- Fundraising & Development - 11%
- General & Administrative - 5%



INSTITUTIONAL PARTNERS

\$100,000+

Anonymous	Odysseys Unlimited
Bay State Milling Company	The Ansin Foundation
Channel 7 Foundation, Inc.	The Baupost Group, LLC
Chicago Community Foundation at the recommendation of Builders Initiative	The Boston Foundation
Dana Farber Cancer Institute	The Davis Family Charitable Foundation
Frieze Family Foundation	The Shipley Foundation
Liberty Mutual Foundation, Inc.	The Klarman Family Foundation
MassHealth HRSN Integration Fund	Worcester County Food Bank

\$50,000 - \$99,999

Anonymous	State Street Foundation, Inc.
Bethesda Lodge #30 I.O.O.F.	The Krupp Foundation
Beth Israel Lahey Health	Point32Health Foundation
Chick-fil-A, Inc.	The Richard and Susan Smith Family Foundation
Hannaford Supermarkets	The Trefler Foundation
Hershey Family Foundation	The Yawkey Foundation
Lawrence J. and Anne Rubenstein Charitable Foundation	

\$25,000 - \$49,999

Anonymous	LEGO Community Fund
Amelia Peabody Foundation	Linde Family Foundation
Bain Capital Children's Charity Ltd.	Ruby W. and LaVon P. Linn Foundation
Cabot Family Charitable Trust	The Gilson Family Foundation
King Arthur Baking Company	The Toast.org Impact Fund

**With this annual report, Project Bread elected to move from a report reflective of its fiscal year to a report reflective of calendar year activities. As a result, our 2025 report includes donor listings from October 1, 2024 through December 31, 2025. In future iterations, the annual report will reflect the 12-month calendar period.*

\$10,000 - \$24,999

BCG Connect	Rhumblin Advisers
BJ's Charitable Foundation	Sincere Foundation
Red Sox Foundation	State Street Corporation
Bushrod H. Campbell and Adah F. Hall Charity Fund	The Grace E. Brooks Trust, Bank of America, N.A., Trustee
Cambridge Savings Banks	The Health Foundation of Central Massachusetts
Cava Mezze Grill, LLC	The Irene E. and George A. Davis Foundation
Citizens Energy	The M&T Charitable Foundation
Cogan Family Foundation	The TJX Foundation, Inc.
Doe Family Foundation	
Enhancing Tomorrow Foundation	
Flour Bakery & Cafe	
Food Research & Action Center, Inc.	
Foundation M	
Highland Street Foundation	
Instacart	
Mabel A. Horne Fund, Bank of America, N.A., Trustee	
Massachusetts Credit Union Share Insurance Corporation	

IN-KIND

Channel 7 News	98.5 The Sports Hub
Beasley Media Group, Inc.	105.7 WROR
Country 102.5	Siena Construction
HOT 96.9	WilmerHale

***Gifts listed reflect those received by Project Bread in our offices by close of business on January 9, 2026. Gifts received after this date that are \$10,000 or above for the year will be included in the 2026 annual report.*

INDIVIDUAL PARTNERS

\$100,000+

Anonymous	Erica Sigal
Anonymous	Jerry Hausman
Anonymous	Roger and Hannelore Reiser
Bancel Philanthropies	Stephen Skinner
Becky and Bruce Epstein	The Mooney-Reed Charitable Foundation

\$50,000 - \$99,999

Anonymous	Peter and Enid Levangie
Anonymous	Russell Colgate Fund
George Bevis and Jennifer Hollis	The William and Lia G. Poorvu Family Foundation
KBK Foundation	

\$25,000 - \$49,000

Anonymous	Jane Crowley
Anonymous	John Langan, Jr. and Caroline Langan
Anonymous	Karen Maloney and Robert Carpenter
Anonymous	Pamela and Jeffrey Choney
Anonymous	The Kenrose Kitchen Table Foundation, and the Curtin Family
Andrew Sigel	William Spears and Robin MacIlroy
Barbara and Edward Wilson	
High Pointe Foundation	

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\$10,000 - \$24,999

Anonymous	Frank Conley Harris	Michele Ryan
Anonymous	Fremont Giving Fund	Michelle Marino
Anonymous	Gabriel Miller	Miles and Linda Hapgood
Anonymous	Gretchen and J. Craig Speck	Patricia Michaud
Anonymous	Gretchen and Samuel Shubrooks	Ransom Richardson
Anonymous	Huse Stackpole Charitable Foundation Trust	Reginald and Barbie Foster
Anne and John DiGiovanni	James and Susan Snider	Renee Levin
Barbara Moore and Jack VanWoerkom	Jane Carey	Rich and Mable Su
Benjamin and Katherine Taylor	Jean Coward	Richard and Kathleen Norman
Brent and Relly Dibner	Jeffrey Carp and Patricia Berenson	Rita Goldberg and Oliver Hart
Carolyn Volpe Cunningham and Philip Cunningham	Jim Longley and Kimberly Strovink	Robert and Glenda Fishman
Catherine and George Chung	John C. and Eunice B. Morrison Charitable Foundation	Robert Wolff and Caroline Lindeke
Charissa and Robert Ang	Joseph and Anita Loscalzo	Rosemary Campbell
Chester and Joyce Messer	Joyce Lafaver	Sarah Coletti and Michael Biales
Chris and Christina Comparato	Julia and C. Mackay Ganson	Saul Tannenbaum
Christopher McGrath	Katie Slattery	Stephanie Lovell and Janice Ericson
David and Victoria Croll	Larissa Cook	Stephen and Margaret Senturia
David Godkin and Pamela Haran	Leslie and Judith Kramer	Steven Kirincich and Susan Mahan
Deborah Stein Sharpe and Jim Sharp	Lia Der Marderosian	Susan Haber and Stephen Buchwald
Dr. Christopher Duggan and Deborah Molrine	Lucille Becker	The Polyak Family Charitable Fund
Dr. David Roth and Dr. Marie Demay	Mark Finklestein	Thomas Knight, Jr. and Frances Knight
Dr. Eric Rimm and Allison Rimm	Mary Beth and Chris Gordon	Tim Strudwick and Laura Thi Germiné
Elizabeth Baker and Robert Abbe	Maxine Myers Foundation	Timothy and Deborah Moore
Ellen Hurvitz and Barry Strasnick	Melita Teichert and William Sabine	Webster Family Foundation
Emily Rechnitz	Michael Richards	

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BOARD OF DIRECTORS

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Bay State Milling Company

Irene Li

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Founder & Owner
Mei Mei Street Kitchen & Restaurant

Michael Richards

Treasurer

Chief Administrative Officer
State Street

Carolyn Volpe Cunningham

Secretary

Leadership and Organizational Development
Advisor, Founding Partner
Idlewild Advisory

Mari Barrera

Charitable Foundations Manager
Nutter McClennen & Fish LLP

Christopher Duggan

Director, Center for Nutrition, Professor of
Pediatrics
Boston Children's Hospital, Harvard Medical
School

Awab Ali Ibrahim, MD

MassGeneral for Children, Pediatric
Gastroenterology,
Nutrition, and Obesity Medicine,
Instructor of Pediatrics, Harvard Medical School

Nikko Mendoza

Undersecretary and Chief of Staff
Massachusetts Executive Office of Housing and
Livable Communities

Eva Millona

Foundation Fellow
Eastern Bank Foundation

Stacie O'Brien

Private Investment Operations
Baupost Group

Sylvia Perry

Nurse Practitioner
Mass General Brigham

Laura Schneider

Partner
WilmerHale

Ray Xi

Vice President of Double Impact
Bain Capital

EMERITI

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MassGeneral for Children, Harvard Medical
School

Jean G. McMurray

Executive Director
Worcester County Food Bank

Eric B. Rimm, Sc.D.

Professor of Epidemiology and Nutrition
Harvard T.H. Chan School of Public Health



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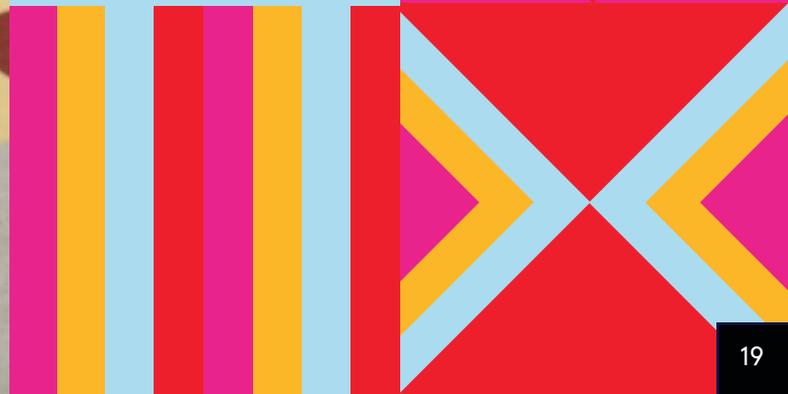
PG. 2: Josh Quall, Courtesy of Governor Healey's Office

PG. 4: David Leifer

PG. 6: David L. Ryan/The Boston Globe via Getty Images

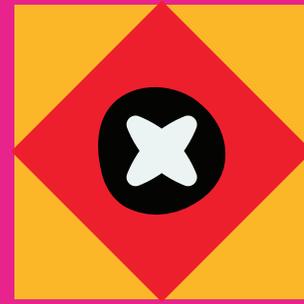
PG. 10: Josh Quall, Courtesy of Governor Healey's Office

PG. 12: Jon Sachs

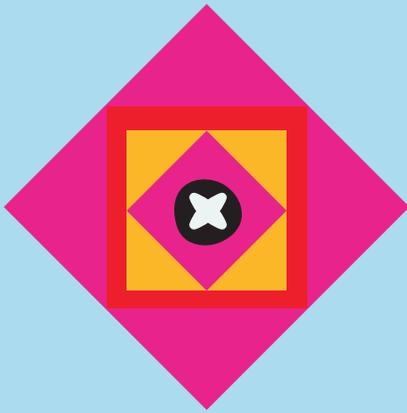




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